

Purpose and direction	Accountability and delivery	Capability and growth	Culture and engagement
• Ensures reporting leaders understand organisation strategy and element business plan priorities, and can clearly articulate the role their teams play in contributing to organisation and element success	 Ensures reporting leaders are clear about what they are accountable for delivering Monitors teams' progress ensures effective responses to emerging risks and opportunities Recognises teams' successes Reads early signs of underperformance and promptly and effectively intervenes Builds alliances beyond sphere of control to deliver results 	 Ensures appointment of the right people into reporting leader positions Evaluates the strengths and gaps of the reporting leaders, and ensures effective development, including 1:1 coaching Assists reporting managers to assess capabilities of their team members, and to implement development initiatives 	 Models the desired culture and values in interactions with reporting leaders and their teams Enables reporting managers to assess team dynamics, and resolve sources of dysfunction Drives development of an open, high performance, high engagement, high trust culture Identifies and removes unnecessary processes that dilute accountability and disempower people